An LLM-Based Decision Support System for Strategic Decision-Making

Technical University of Munich



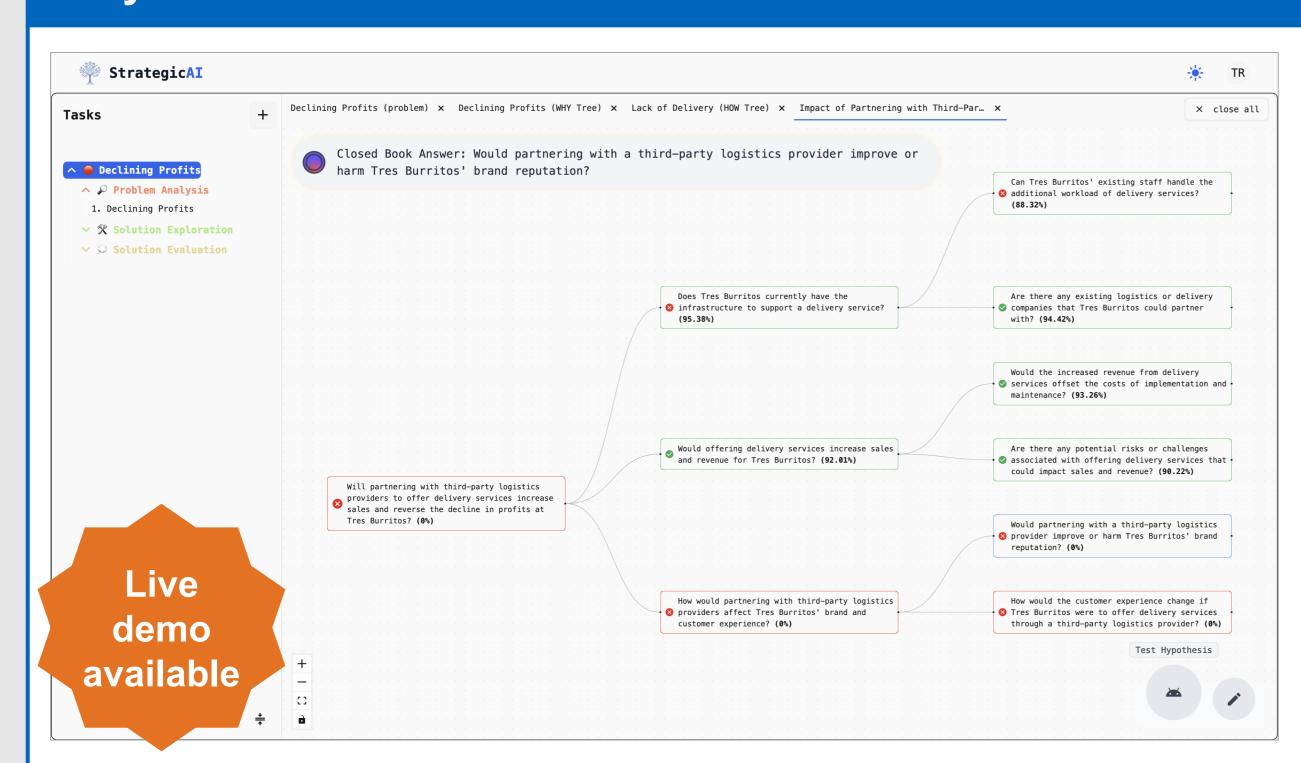
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1. Motivation

- We introduce StrategicAl, a decision-support system (DSS) for organization leaders and managers
- StrategicAl is designed as a general-purpose tool supporting strategic decisions
- The main idea is to structure and solve complex decision-making problems using logic trees, inspired by leading management consulting firms
- StrategicAl is built around human-Al collaboration and integrates with company data and online sources
- Unlike traditional DSS and business intelligence (BI) tools, StrategicAl does not require expert-crafted pipelines/queries

2. System Features



Notable features of StrategicAl include:

- File uploads and storing extracted facts in a fact database
- Company profile with facts & figures about the organization
- Fact retrieval from fact database and online search engines to build and validate trees
- AutoRun that fully-automatically builds trees (fully manual or hybrid modes also possible)
- Chatbot for interactive tree construction and question-answering
- PDF/Word export of problem-solving outcomes to share with other stakeholders

3. System Workflow

In StrategicAl, every decision-making problem follows a three-step workflow:

Problem analysis

Solution exploration

Solution validation

Break the problem into possible **causes**, based on known information

Identify possible solutions to the problem

Decompose a solution into **assumptions** and test these

4. Confidence Measurement

All tree nodes come with a **natural- language explanation** from an LLM, and a **confidence score** calculated from the LLM's output logits:

$$Confidence = \exp\left(\frac{1}{n}\sum_{i=1}^{n}\log p_i\right)$$

5. System Evaluation

We evaluated StrategicAl on six business case studies from well-known business schools and with six human test takers (details in our paper):

Phase	Method	Mode	Precision	Recall	F1
Problem analysis	ChatGPT	Al-only	43%	100%	60%
	StrategicAl	Al-only (AutoRun)	59%	94%	71%
	StrategicAl	Human-Al collaboration	79%	92%	84%
Solution exploration & validation	ChatGPT	Al-only	40%	76%	50%
	StrategicAl	Al-only (AutoRun)	40%	83%	52%
	StrategicAl	Human-Al collaboration	65%	69%	65%

6. Resources









Video





GitHub